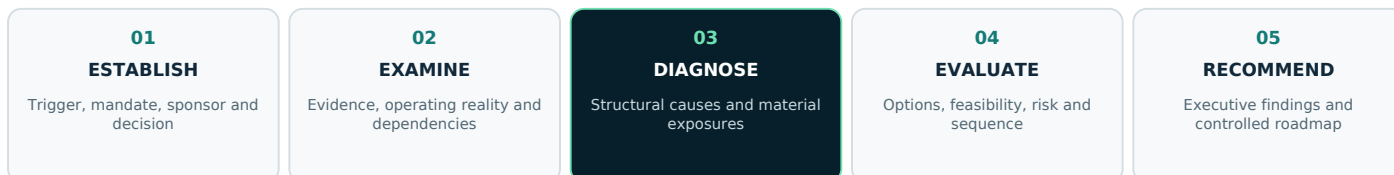


Structural Risk and Transformation Diagnostic

Independent clarity before major commitment

Use this focused, senior-led diagnostic when the issue is material but its true cause, boundary, ownership or most credible intervention is not yet clear. It creates an evidence-based basis to proceed, reframe, remediate or pause.

APPROACH



WHEN THIS DIAGNOSTIC IS APPROPRIATE

- Cause, scope or ownership is disputed across material stakeholders.
- Activity is high but outcomes, confidence or control evidence remain weak.
- Earlier remediation addressed symptoms rather than structural causes.
- Technology or investment is shaping the intervention before requirements are clear.
- A delayed or fragmented programme needs a defensible executive decision frame.

WHAT NFRISK ASSESSES

- Problem statement, intended outcome and immediate decision.
- Processes, systems, data journeys, controls and critical dependencies.
- Roles, ownership, governance, escalation and evidence.
- Technology, provider, operating-model and programme assumptions.
- Structural causes, material exposures and intervention options.

TYPICAL OUTPUTS

- Agreed problem and decision statement.
- Structural cause and dependency map.
- Material risk, control and ownership findings.
- Prioritised intervention options and stabilisation actions.
- Controlled roadmap with decision gates.
- Executive findings and recommendation.

ENGAGEMENT STRUCTURE

- Fixed scope, principal-led and time-bounded.
- Focused evidence review and targeted working sessions.
- Concludes with an executive readout and explicit decision point.
- No automatic dependency on NFRisk for follow-on work.

INTENDED OUTCOME

A defensible view of the real problem, why it exists, what risk it creates, which intervention is proportionate and what should happen first.

WHY NFRISK

Senior experience connecting financial crime, data and control integrity, payments, operational resilience and delivery reality.

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